



Industrial Symbiosis² Hubs 4 Circularity



**Funded by
the European Union**

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HORIZON Research and Innovation Actions programme
under grant agreement number 101138473*

FEATURING IS2H4C

H4C COMMUNITY OF PRACTICE WEBINAR

19 MARCH 2025

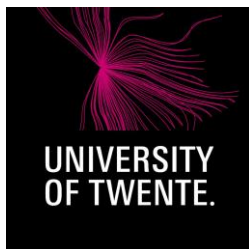
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Project coordinator

Industrial Engineering and Business Information Systems

Faculty of Behavioural Management and Social Sciences

University of Twente





Sustainable Circular Economy Transition: From Industrial Symbiosis to Hubs for Circularity

Topic: HORIZON-CL4-2023-TWIN-TRANSITION-01-37 - Hubs for circularity for near zero emissions regions applying industrial symbiosis and cooperative approach to heavy industrialized clusters and surrounding ecosystems (Processes4Planet partnership) (IA)



PROJECT SCALE: 23.5
MILLION EUROS



EU GRANT: 20 MILLION
EUROS



34 PARTNERS, 9
COUNTRIES



PROJECT DURATION:
49 MONTHS



PROJECT START-END
DATES: JANUARY 2024
– JANUARY 2028





IS2H4C Objectives

IS2H4C's biggest ambition is to promote H4C as Europe's future sustainable regional development models

Objective 1: Deploy and demonstrate near commercial scale industrial symbiosis through innovative technologies

Objective 2: Ensure resilience and sustainability of H4Cs considering planet, people, and profit

Objective 3: Facilitate the market penetration of H4C through novel financial schemes and social innovation approaches unlocking public and private investment

Objective 4: Develop a digital collaboration platform for information-sharing and smart decision-support

Objective 5: Achieve a standardized top-down H4C design methodology, applicable as a reference regional development model

Objective 6: Maximize wider uptake of IS2H4C's results during and after the project's execution





Technology Deployment & Development



17 symbiotic synergies to be demonstrated (scale up from TRL3-6 to TRL 7-9 or directly apply TRL7-9)



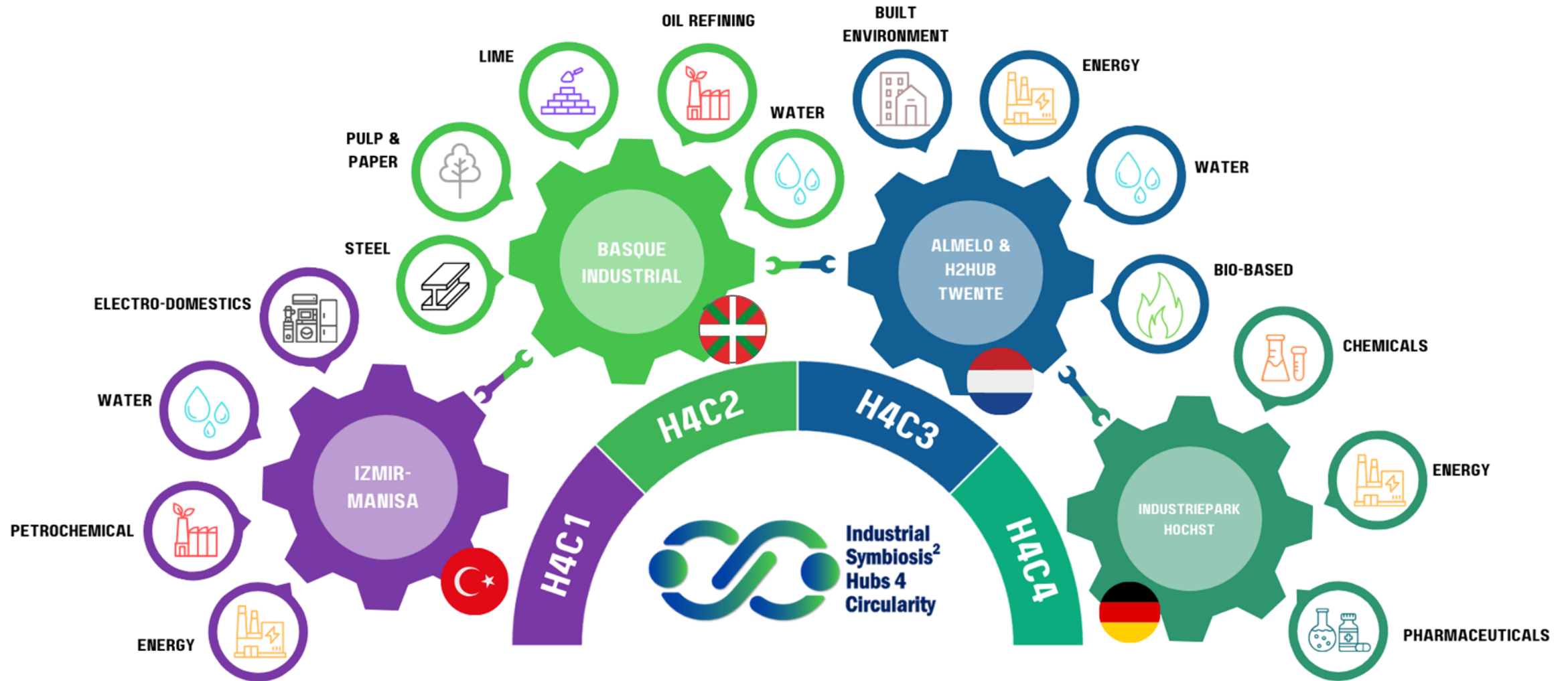
24 hub expansion synergies to be researched



11 technologies to be deployed: green H₂, carbon capture and utilization, e-fuels, oxycombustion, wastewater treatment, waste heat recovery, sensing technology



Four Hubs in IS2H4C



- Partners of the consortium
- Advisory board



BODEN
BUSINESS
AGENCY

International Advisory Board



UTD
THE UNIVERSITY
OF TEXAS AT DALLAS



University
of Windsor



Dutch Hub

UNIVERSITY
OF TWENTE.



DTU



German Hub



tu technische universität
dortmund

CrowdHelix

ENERGY EFFICIENCY
In Industrial Processes



ZLC



WORKDECK



Turkish Hub



Fraunhofer
IEE

MIB



Basque hub

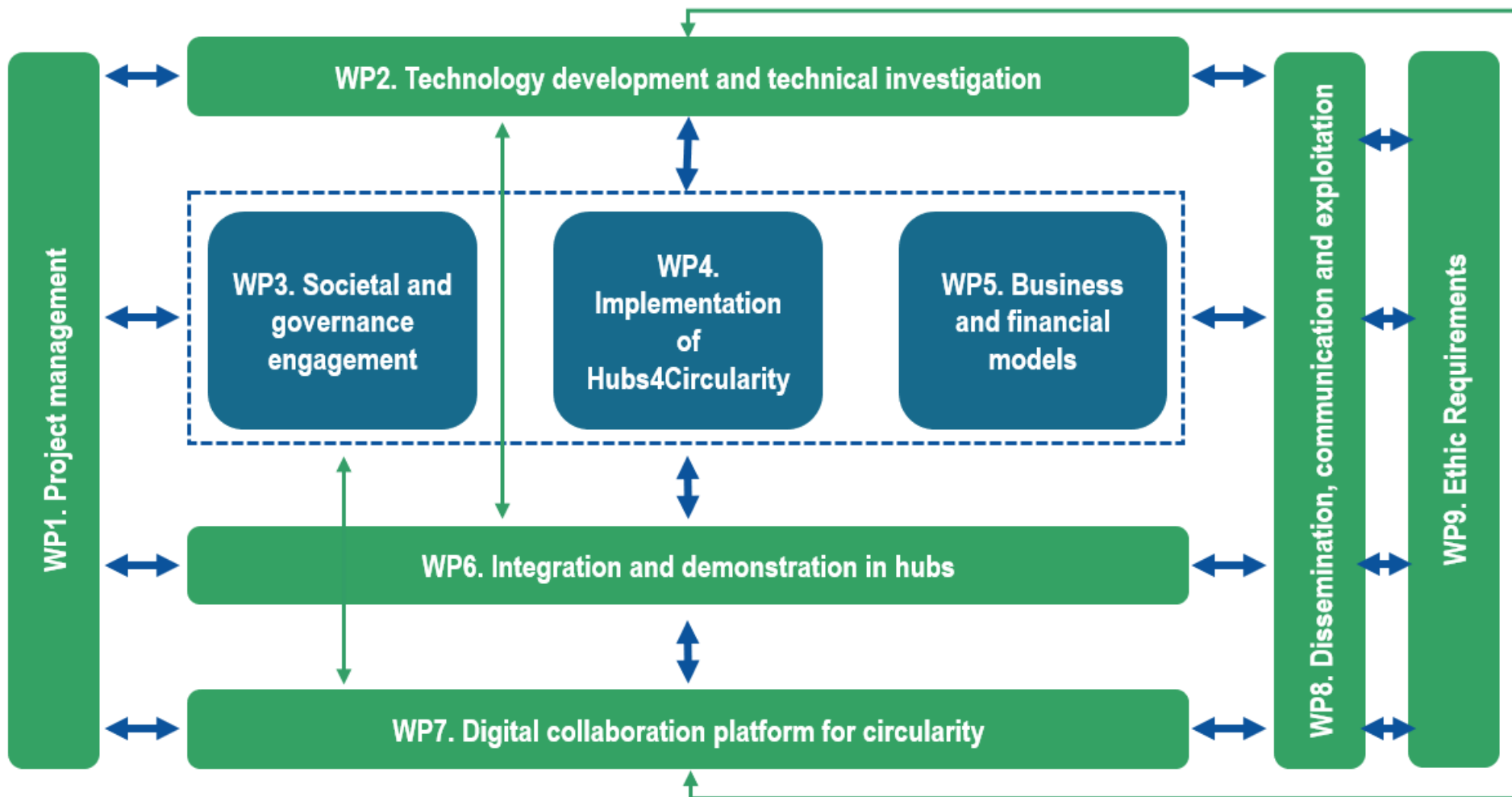


KPMG

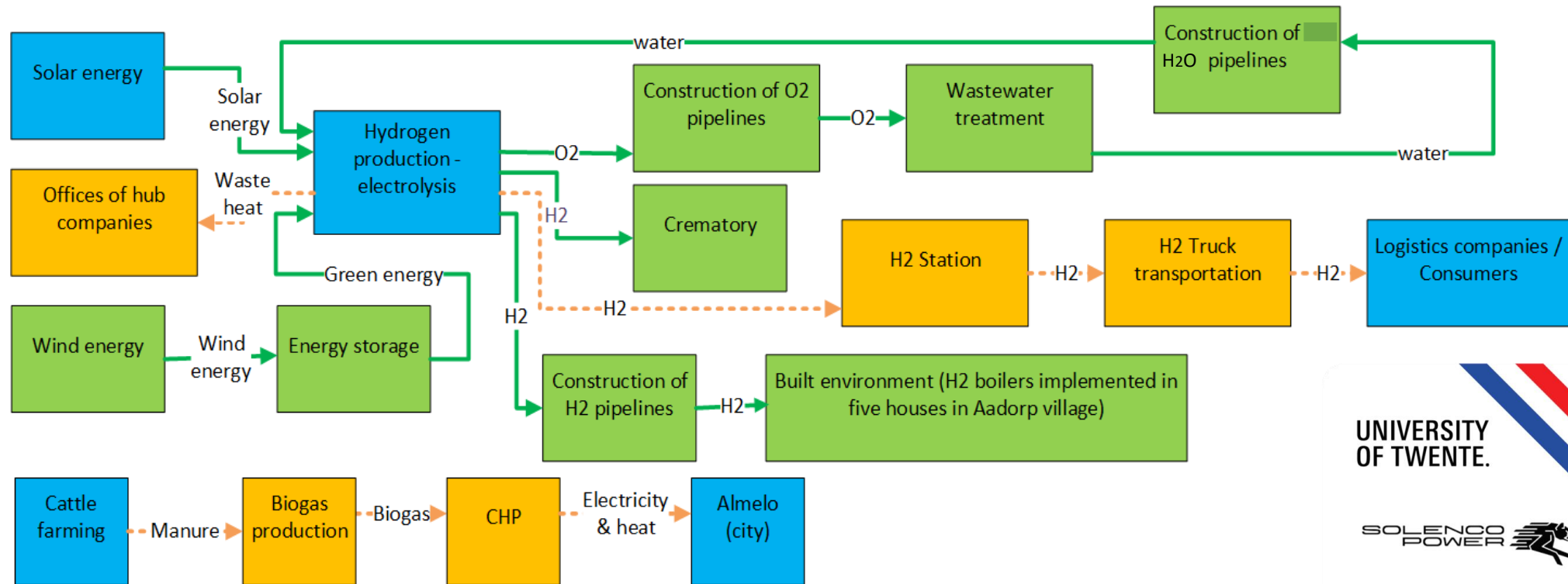


Politecnico
di Bari

Workplan in IS2H4C



Dutch Hub



UNIVERSITY
OF TWENTE.

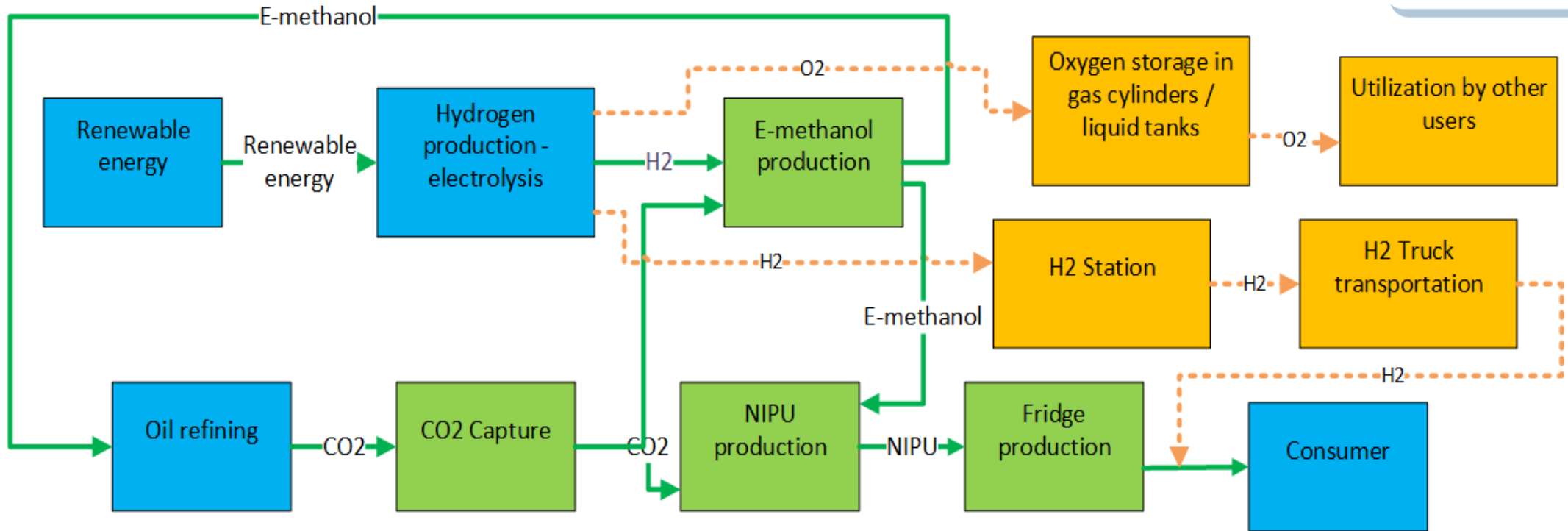
SOLENOO
POWER

DUURZAAM
— AADORP — | om

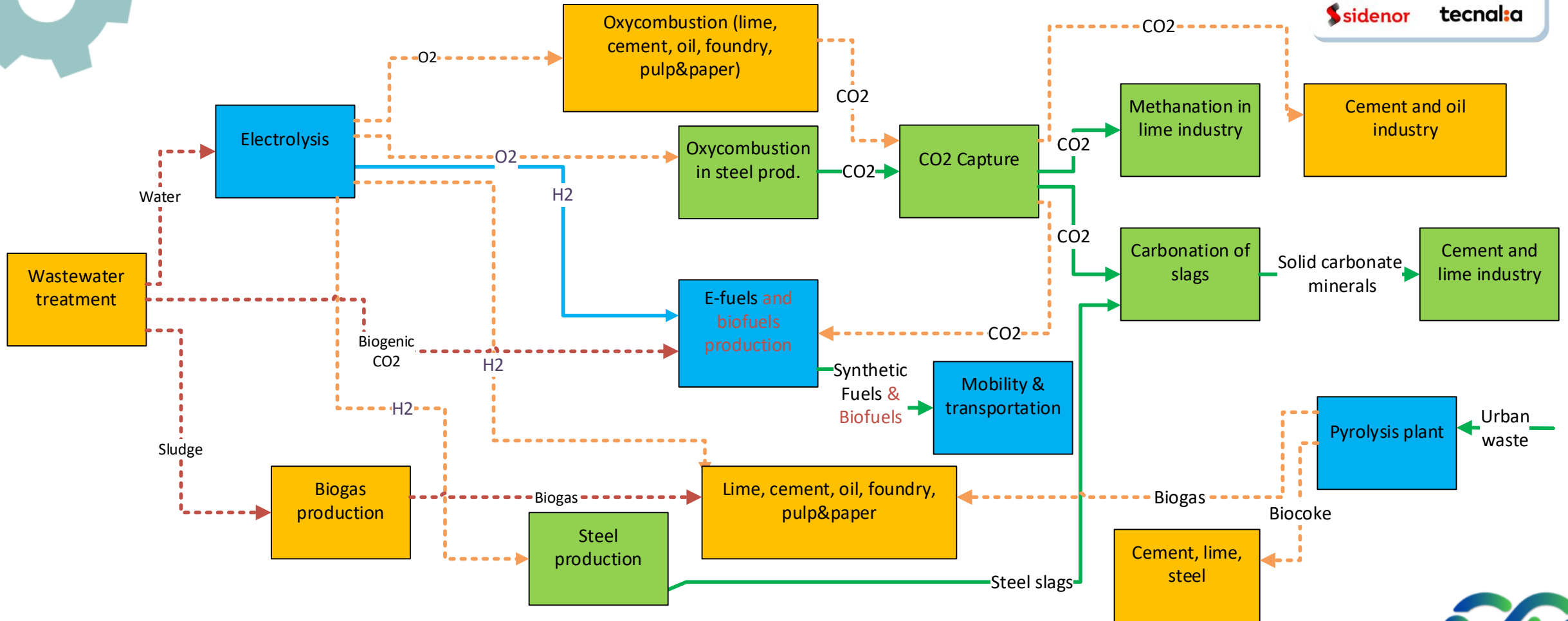
H₂ Hub Twente
Waterstof Platform



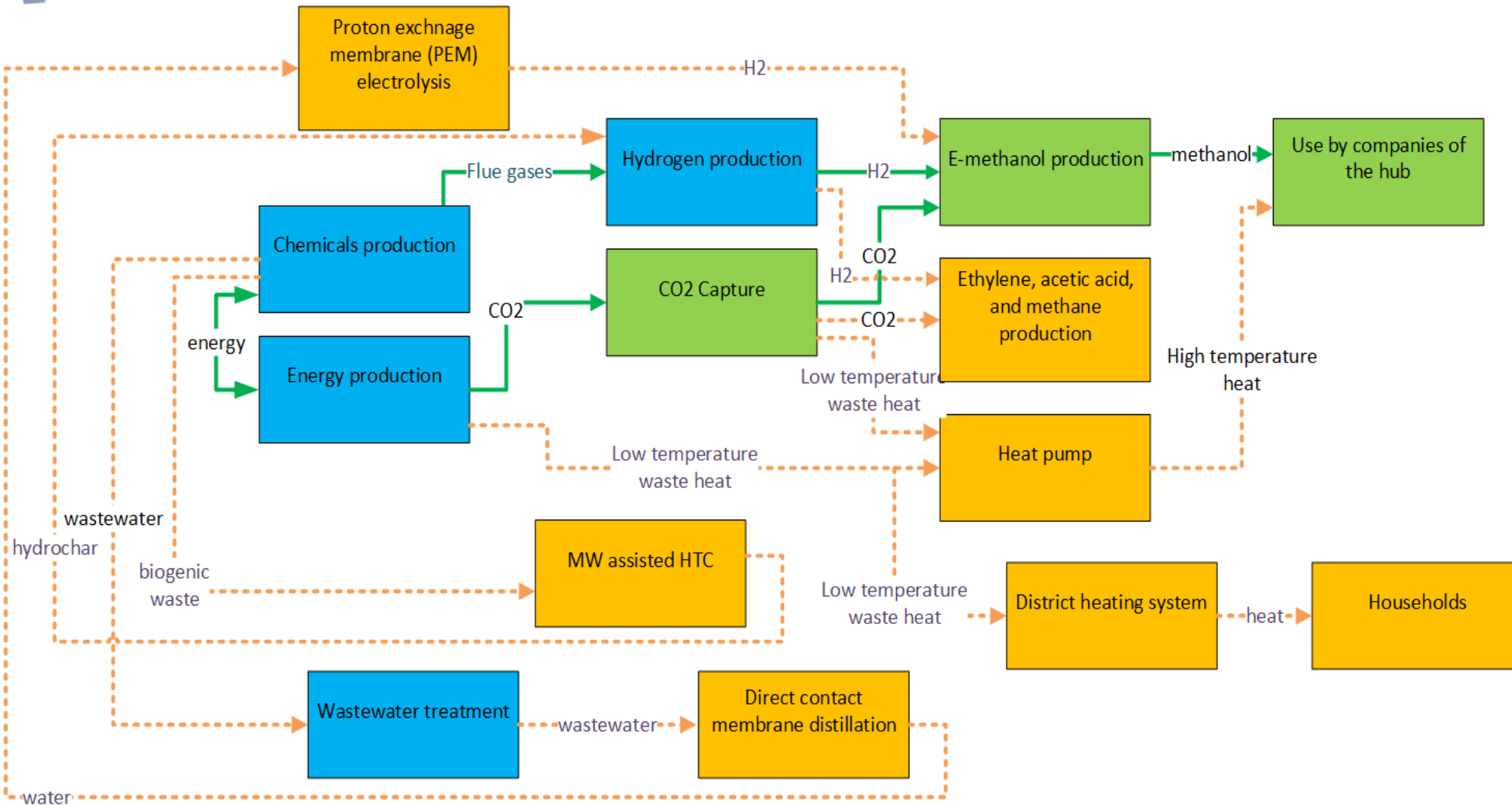
Turkish Hub



Basque Hub



German Hub





WP2 – Technology Development

AEE INTEC

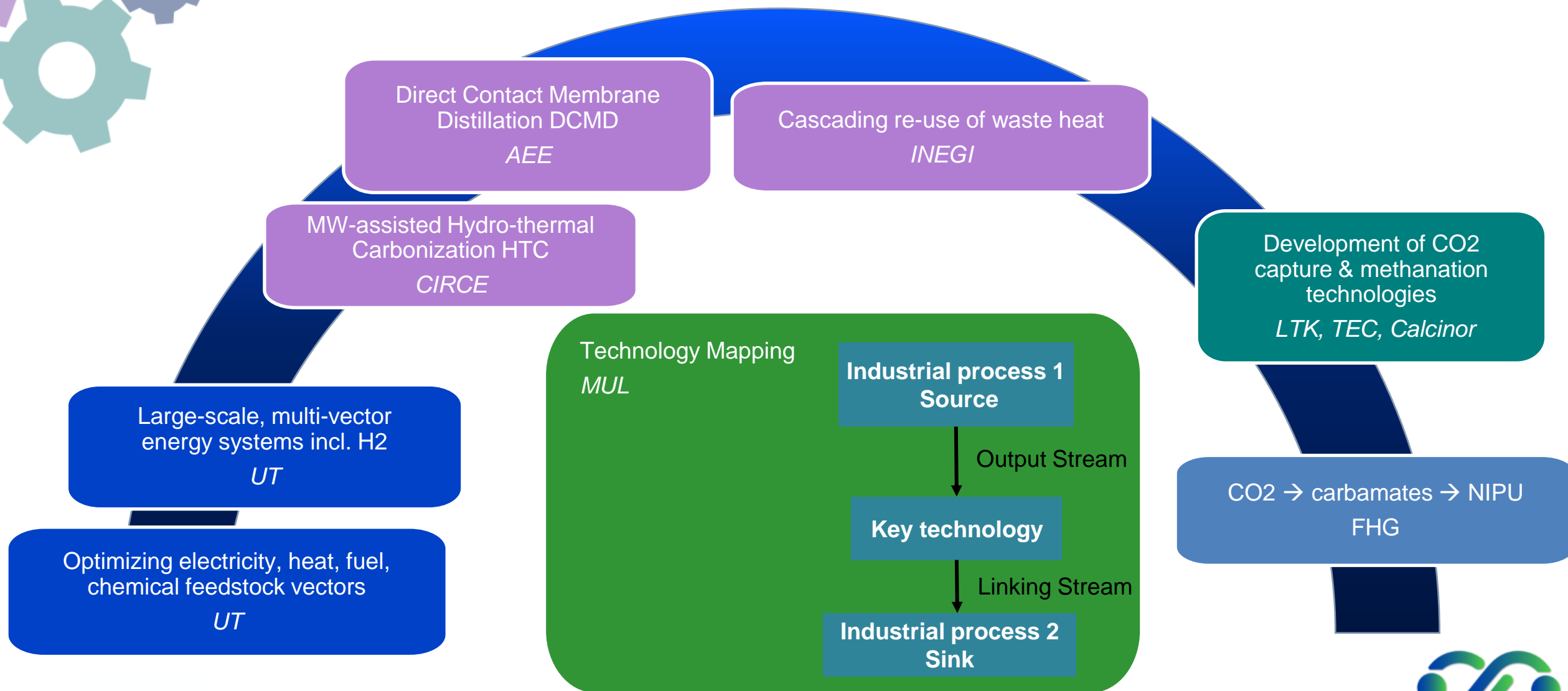
Objectives

- Develop, analyse, and optimise key technologies to maximise industrial synergies (e.g., energy conversion, waste recovery and utilisation, carbon capture and utilization).
- Forecast system behavior and optimize the circularity pathways on a technical level.
- Crucial inputs from desk research/lab work to integration of advanced technologies in the field (in WP6).





WP2 – Technology Development





WP 3 - Societal Engagement and Governance



TUDO

Objectives

- Identify relevant stakeholders and their connection process to H4C.
- Investigate non-technical (regulatory, ethical, societal) challenges and barriers for establishing the hub
- Define stakeholder needs and best stakeholder engagement strategies to ensure sustainable development of the H4C
- Establish living labs from the beginning of the project to beyond project's end
- Measure socio-economic regional development impacts of H4C

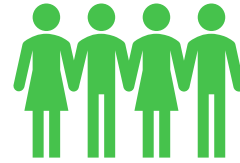


WP 3 - Societal Engagement and Governance



Stakeholder engagement in hub regions

24 stakeholders from
typologies of industry,
academia, policy and
society



Stakeholder Surveys

28 participants joined the
surveys and stakeholder
interviews are conducted
to understand the interest
and influence of
stakeholders in Hubs



Survey analysis

Motivation to participate in IS
and relevance of diverse topics
for a successful IS are analyzed

Work on WP3 will continue with development of methodology for assessment of non-technological topics in H4C, creation of living labs, and measurement of socio-economic regional development impact of H4C



WP4 - Modelling and optimisation for H4C development

UTwente

WP4 ensures H4Cs operate efficiently and sustainably.



H4C analysis:

Characterization of resources, processes, energy flows, and industrial symbioses



H4C optimization:

Quantitative methods for **matchmaking** and **optimizing** logistics, material and energy flows



H4C development:

Models for bottom-up and top-down hub development



H4C impact assessment:

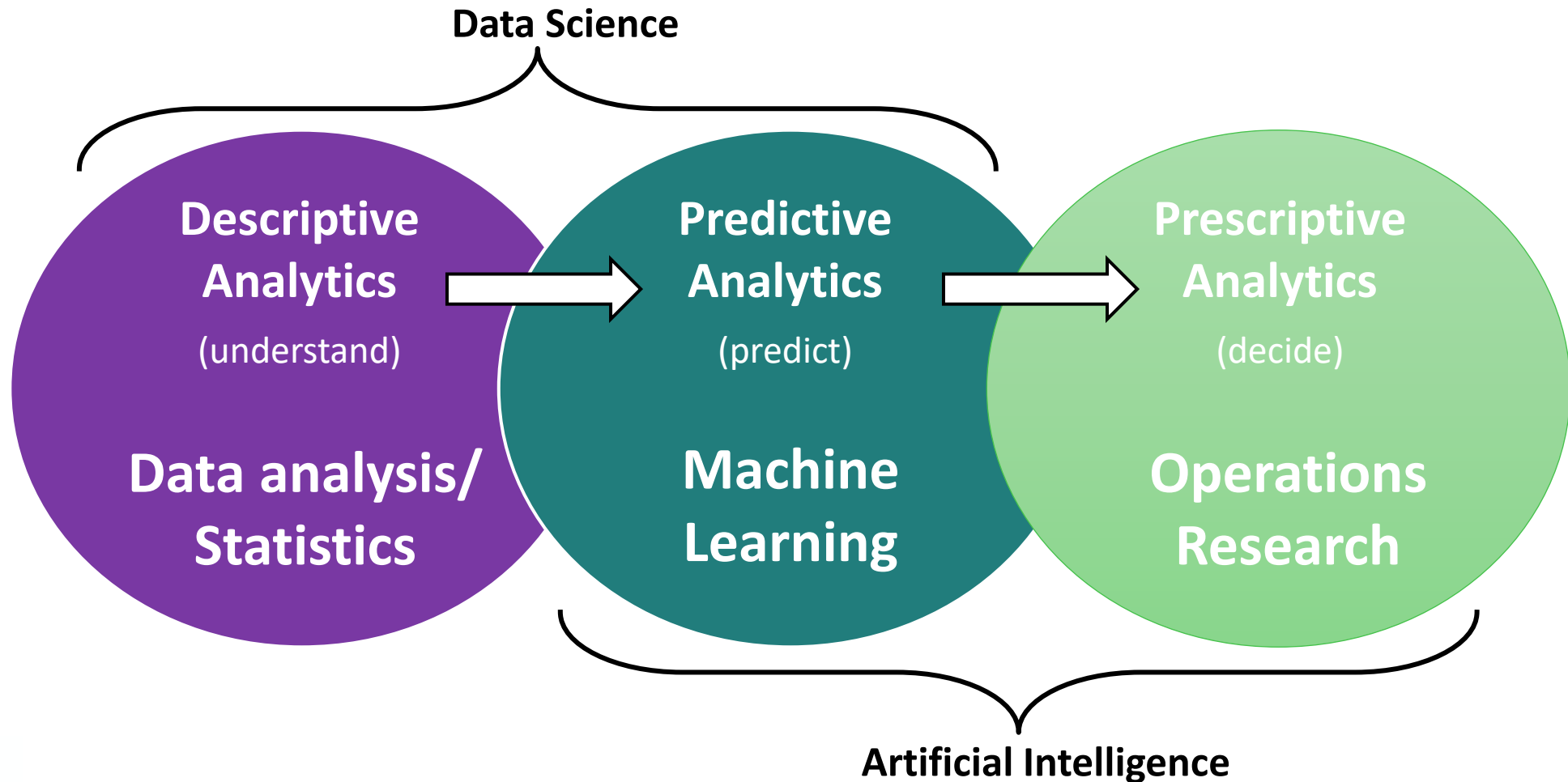
Long-term environmental impact and economic effects





WP4 - Modelling and optimisation for H4C development

WP4 develops **data-driven tools** for efficient hub operations → **Advanced analytics**



WP4 - Modelling and optimisation for H4C development

Different stakeholders

Many flows (energy, material)

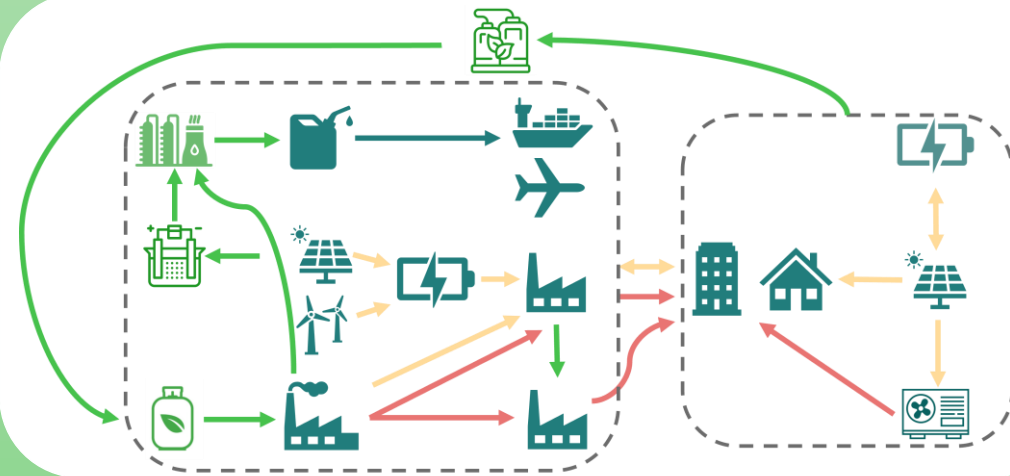
Uncertainty

Decentralized

Synergies

Dependencies

H4C are complex systems...



... with high potential for improving economic, environmental and societal impact

Regulatory framework

Economic vs. environmental vs. societal

Planning, managing and operating an H4C efficiently is not straightforward and not easily done manually due to the complexity

➔ Data-driven tools support decision-makers in this complex task





WP5 - Business and financial models



KPMG

Objectives

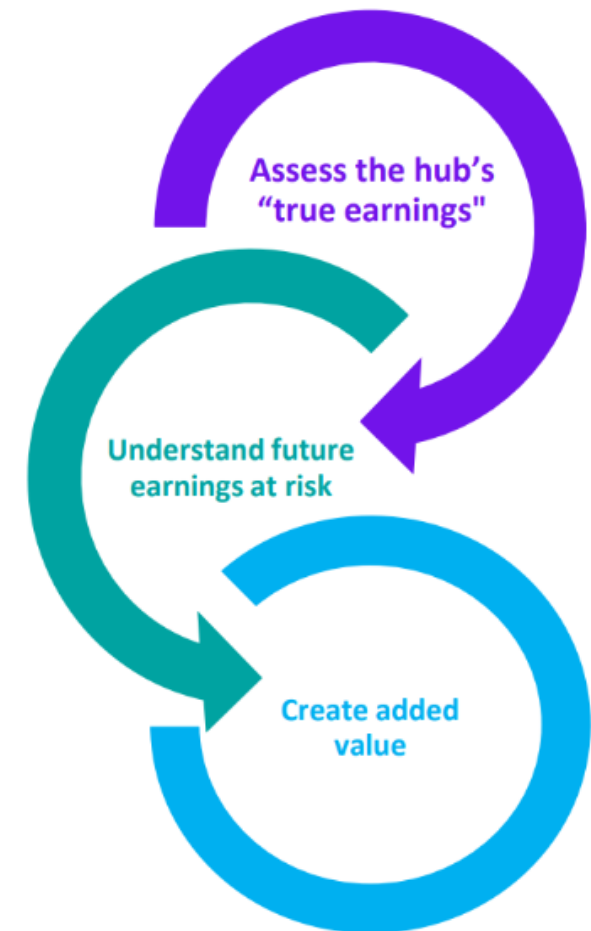
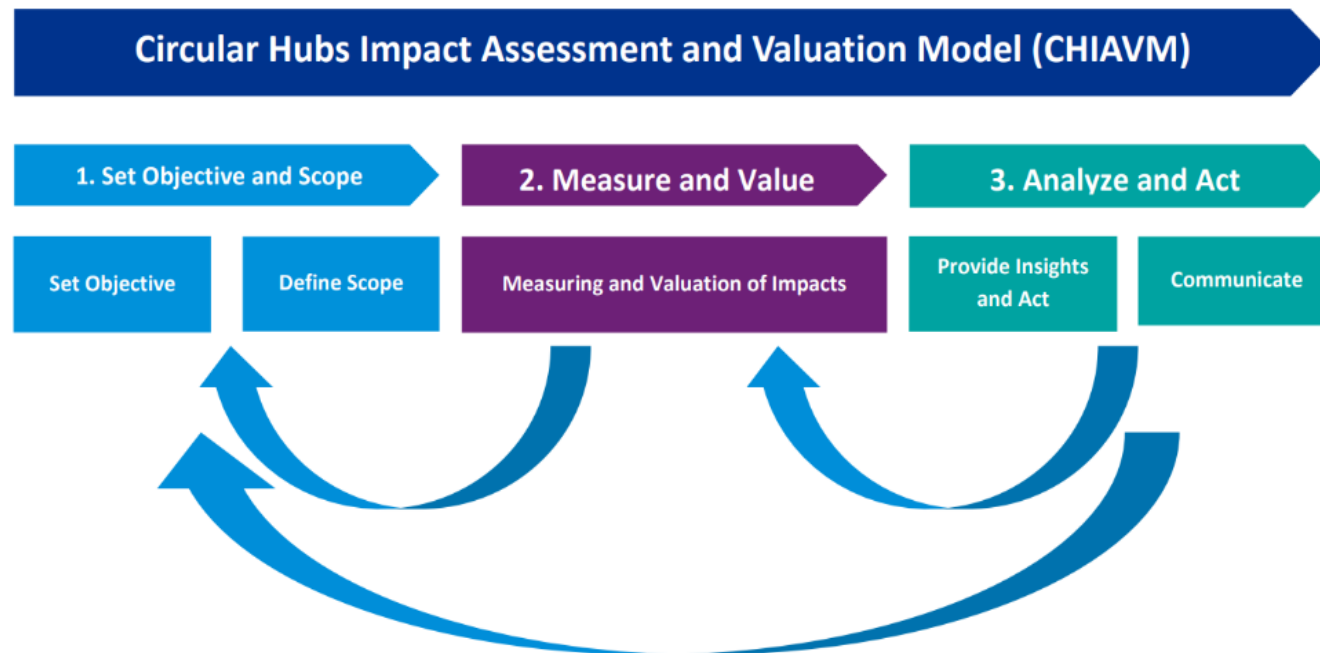
- Design and develop **impact valuation model**, using the “True Value Methodology”
- Assess and monetise the social and environmental externalities as a project screening tool
- Develop business cases for synergies planned in four hubs
- Project further business opportunities within hubs

WP5 - Business and financial models



The aim is to achieve **Economic Sustainability of H4C** and elevate the **commercial attractiveness**

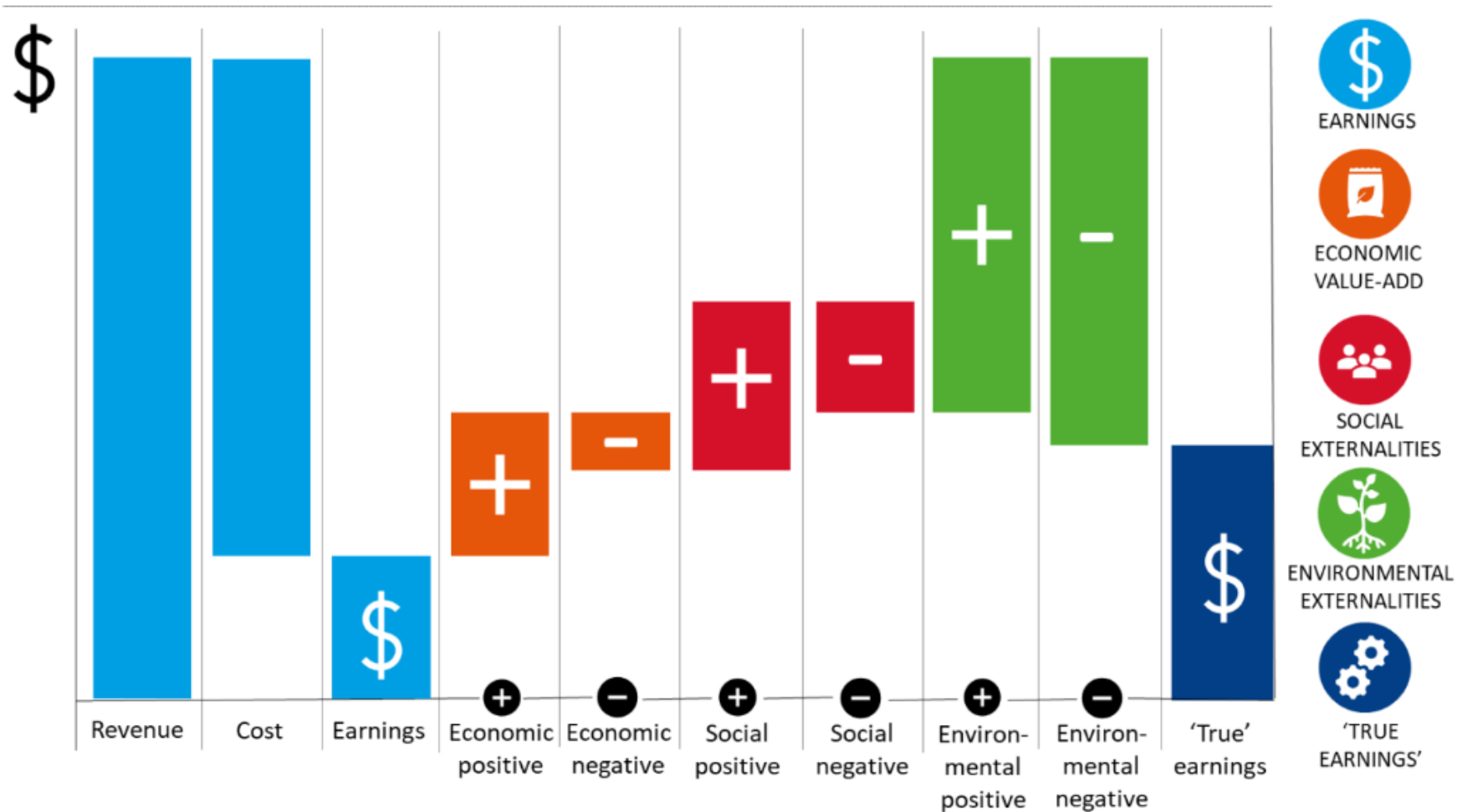
- Business models
- Valuation models
- AI methods for financial assessment
- Investment opportunities



WP5 - Business and financial models



True Value Model developed by KPMG





WP6 - Integration and demonstration in hubs

TECNALIA

Objectives

- Field work takes place in WP6 to deploy the a-priori decided technologies in the hubs.
- WP6 aims at advancing the industrial zones into H4C via applying the technologies in the operational environment under the principals of circularity and IS and integrating the existing and new infrastructure.
- Project's practical impact occurs in the WP6.





WP7 - Digital Collaboration Platform for H4C

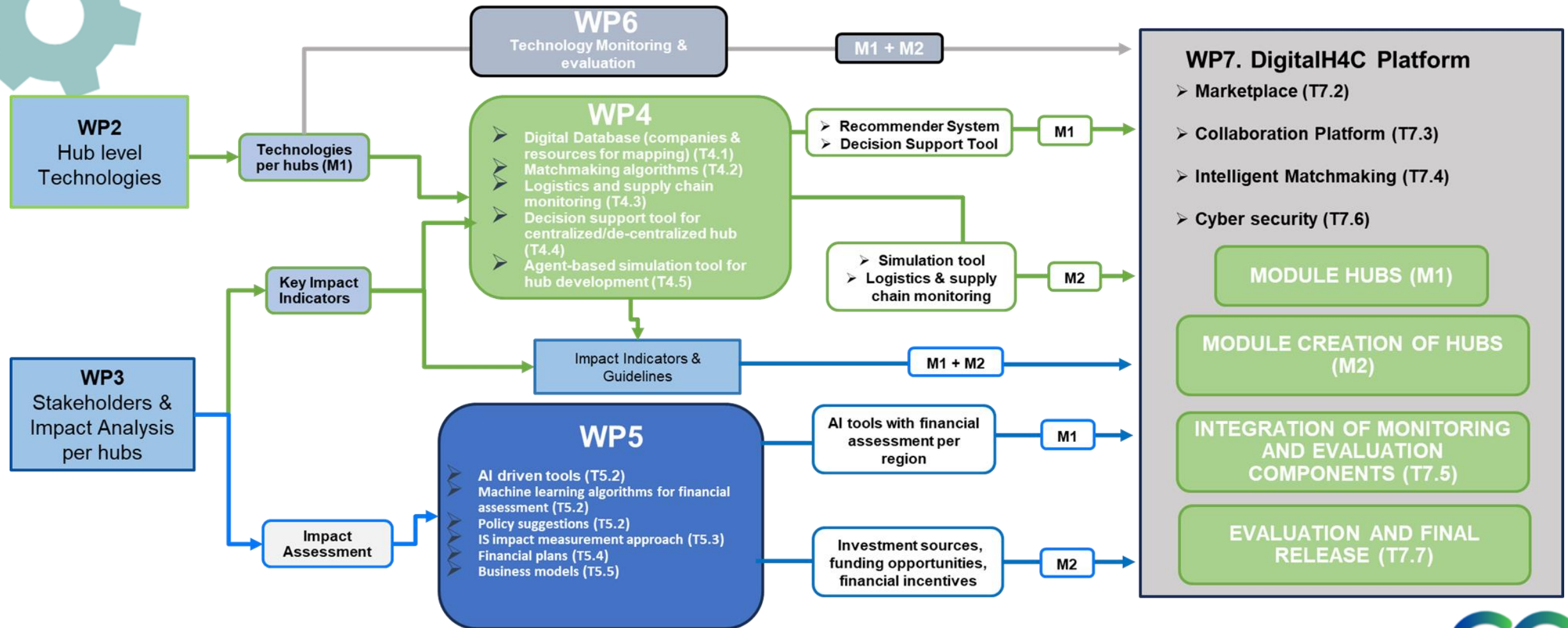
IRIS, UT, ICCS

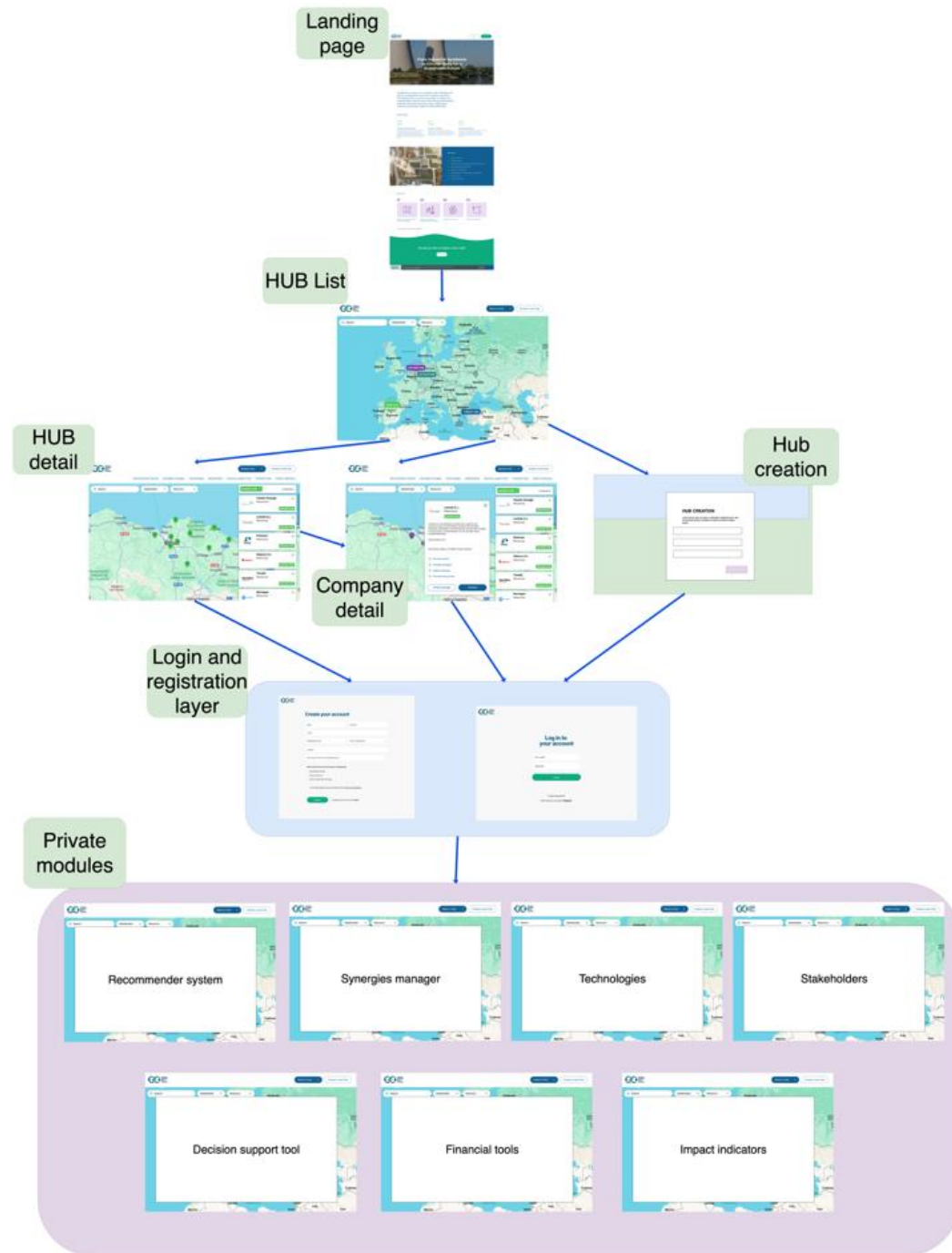
Objective:

Develop a user-friendly, scalable, and adaptable **digital collaboration platform for H4C (DigitalH4C)**. The platform consists of a modular suite of tools, features, and data analytics to facilitate IS identification, assessment, implementation, and monitoring.



WP7 - Digital Collaboration Platform for H4C





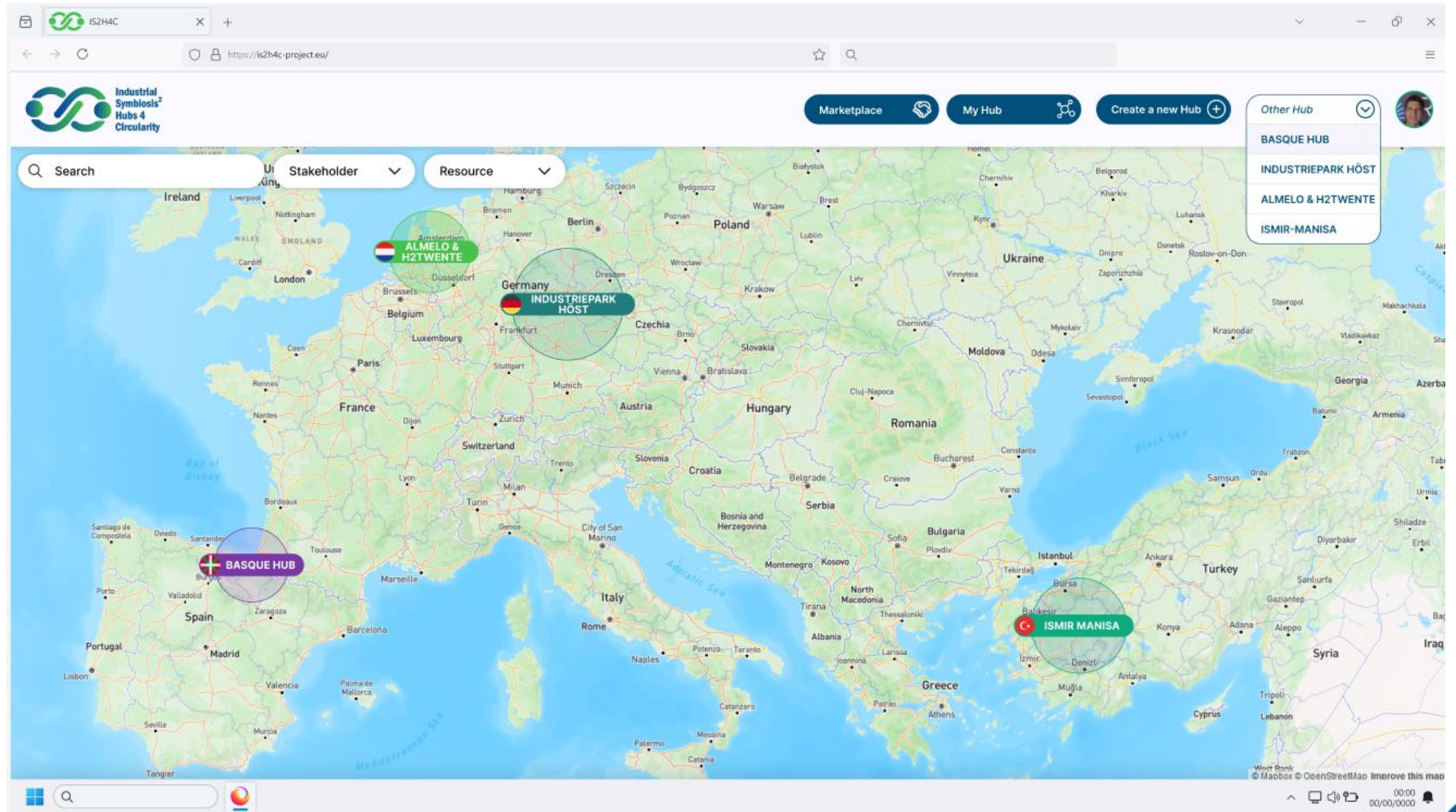
H4C platform: Landing Page

The screenshot displays the H4C platform's landing page. A central modal window with a white background and a blue border contains the following content:

- Welcome to the H4C Interactive Marketplace!**
- 01** Select an existing Hub on the interactive Map or create a new one. (Icon: Map with magnifying glass)
- 02** Explore and share available resources. (Icon: Plant and test tube)
- 03** Analyse resources. (Icon: Document with leaf)
- 04** Create a synergy/collaboration. (Icon: Circular flow diagram)
- START** button

The background of the page shows a map of Europe and the Middle East. The top navigation bar includes the H4C logo, a search bar, and buttons for Marketplace, My Hub, Create a new Hub, and Select a Hub. The bottom of the page shows a Windows taskbar with the Start button, search bar, and system tray.

MarketPlace



Marketplace: HUB level

IS2H4C

Industrial Symbiosis² Hubs 4 Circularity

Marketplace My Hub Create a new Hub BASQUE HUB

Recommender System Synergies manager Technologies Decision support tool Financial tools Impact indicators

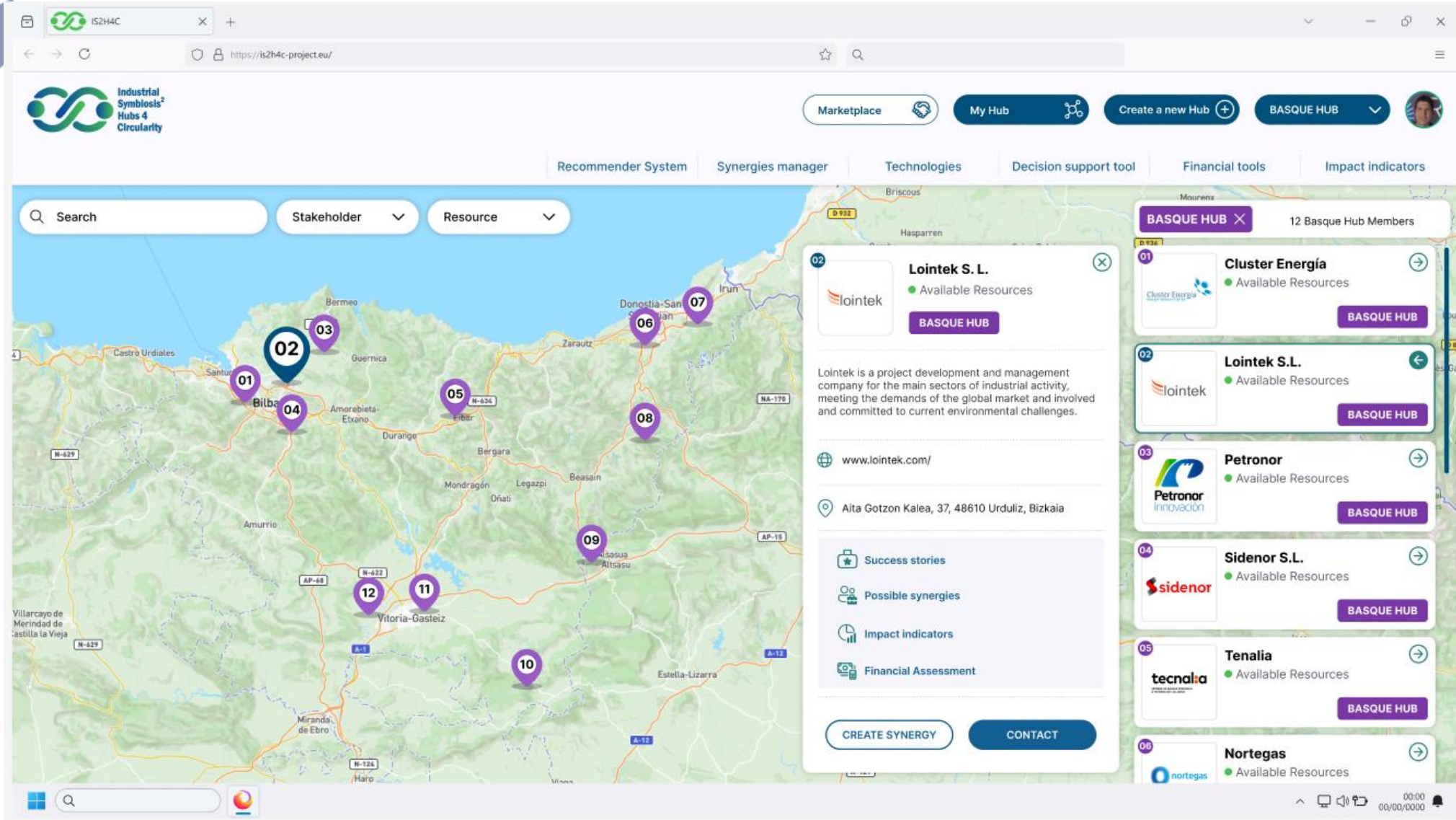
Search Stakeholder Resource

BASQUE HUB 12 Basque Hub Members

- 01 Cluster Energia Available Resources BASQUE HUB
- 02 Lointek S.L. Available Resources BASQUE HUB
- 03 Petronor Available Resources BASQUE HUB
- 04 Sidenor S.L. Available Resources BASQUE HUB
- 05 Tencalia Available Resources BASQUE HUB
- 06 Nortegas Available Resources BASQUE HUB



Marketplace: HUB level: Company level



The screenshot displays the IS2H4C project website, which is a platform for industrial symbiosis hubs. The interface includes a search bar, a map of the Basque region with 12 numbered locations, and a list of 12 Basque Hub members. The website is titled "Industrial Symbiosis Hubs 4 Circularity" and features a navigation bar with options like "Marketplace", "My Hub", "Create a new Hub", and "BASQUE HUB".

Basque Hub Members:

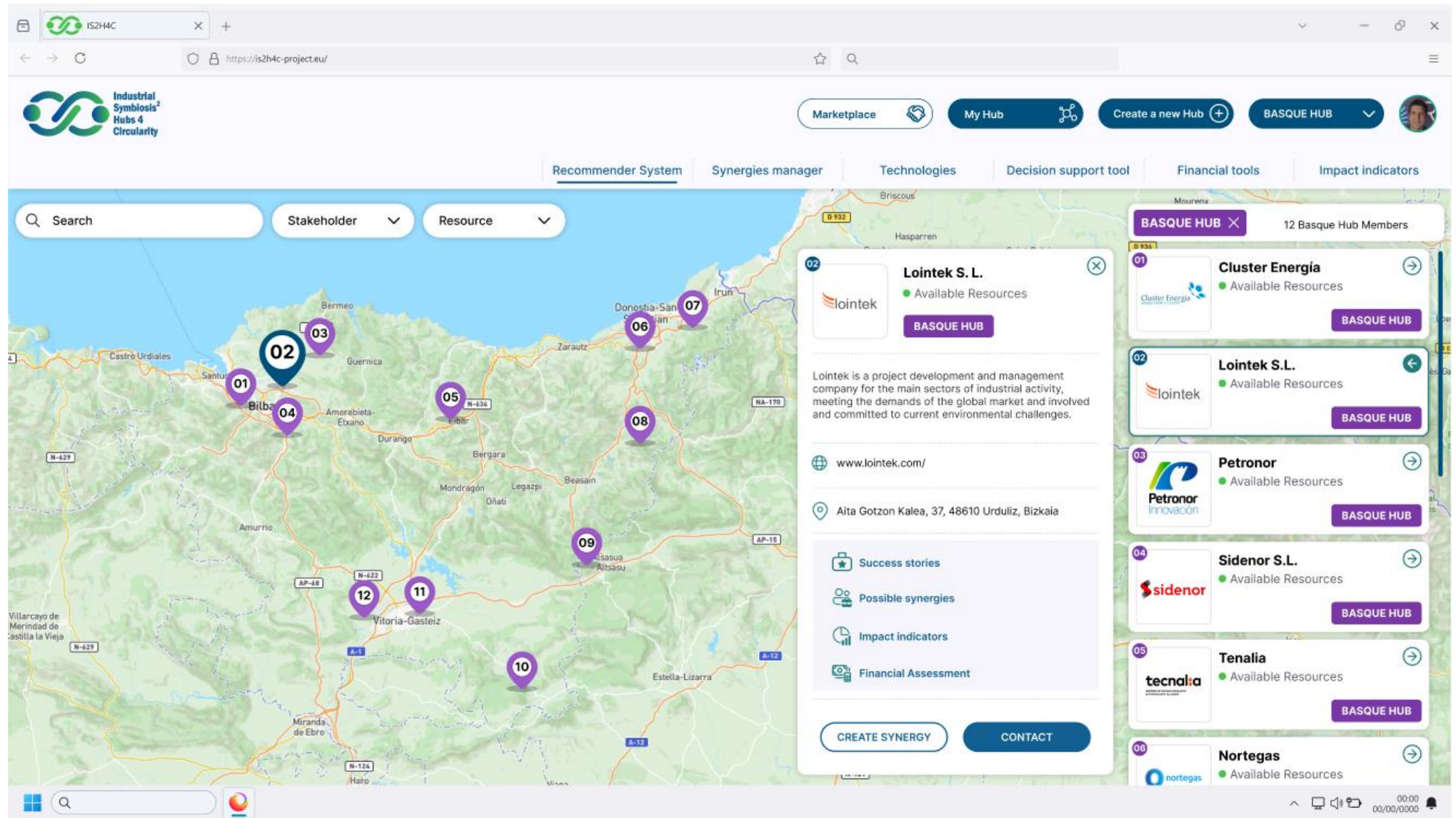
- 01 Cluster Energía
- 02 Lointek S.L.
- 03 Petronor
- 04 Sidenor S.L.
- 05 Tecnalia
- 06 Nortegas
- 07 Lointek S.L.
- 08 Lointek S.L.
- 09 Lointek S.L.
- 10 Lointek S.L.
- 11 Lointek S.L.
- 12 Lointek S.L.

Lointek S.L. Details:

- Available Resources
- BASQUE HUB
- www.lointek.com/
- Alta Gotzon Kalea, 37, 48610 Urduliz, Bizkaia
- Success stories
- Possible synergies
- Impact indicators
- Financial Assessment
- CREATE SYNERGY
- CONTACT



Marketplace: Additional modules



The screenshot displays the IS2H4C project website, which is a platform for industrial symbiosis hubs. The interface includes a navigation bar with the project logo, a search bar, and several tabs: Marketplace, My Hub, Create a new Hub, and BASQUE HUB. Below the navigation bar, there are tabs for Recommender System, Synergies manager, Technologies, Decision support tool, Financial tools, and Impact indicators. The main content area features a map of the Basque region with 12 numbered locations (01 to 12) marked. A detailed view of Lointek S.L. is shown, including its logo, name, and a description: "Lointek is a project development and management company for the main sectors of industrial activity, meeting the demands of the global market and involved and committed to current environmental challenges." The view also includes the company's website (www.lointek.com/), address (Alta Gotzon Kalea, 37, 48610 Urduliz, Bizkaia), and a list of services: Success stories, Possible synergies, Impact indicators, and Financial Assessment. On the right side, a list of 12 Basque Hub members is displayed, each with a logo, name, and a "BASQUE HUB" button. The members listed are Cluster Energia, Lointek S.L., Petronor, Sidenor S.L., Tencalia, and Nortegas. The website is running on a Windows operating system, as indicated by the taskbar at the bottom.

IS2H4C

Industrial Symbiosis Hubs 4 Circularity

Marketplace My Hub Create a new Hub BASQUE HUB

Recommender System Synergies manager Technologies Decision support tool Financial tools Impact indicators

Search Stakeholder Resource

02 Lointek S.L. Available Resources BASQUE HUB

Lointek is a project development and management company for the main sectors of industrial activity, meeting the demands of the global market and involved and committed to current environmental challenges.

www.lointek.com/

Alta Gotzon Kalea, 37, 48610 Urduliz, Bizkaia

Success stories Possible synergies Impact indicators Financial Assessment

CREATE SYNERGY CONTACT

BASQUE HUB 12 Basque Hub Members

01 Cluster Energia Available Resources BASQUE HUB

02 Lointek S.L. Available Resources BASQUE HUB

03 Petronor Available Resources BASQUE HUB

04 Sidenor S.L. Available Resources BASQUE HUB

05 Tencalia Available Resources BASQUE HUB

06 Nortegas Available Resources BASQUE HUB





WP8- Dissemination, communication & exploitation

Objectives

- Effectively communicate project findings, results, and outcomes to targeted audiences
- Promote the project to a broader audience
- Design and implement strategies to engage stakeholders and pursue collaborations with other pertinent initiatives
- Support the implementation of key exploitable results (KERs) and ensuring their protection through adequate intellectual property rights (IPR) measures

Maximize the IS2H4C's impact and create opportunities for further exploitation and dissemination





Collaborative ecosystem: building the Circular Industry helix

The Circular Industry Helix is an international Open Innovation community of specialists and stakeholders.

Use the Helix for:

- Sharing Collaboration Opportunities (e.g. funding opportunities)
- Sharing events
- Calls for action (e.g. surveys, participatory processes)
- Sharing results and innovations
- Find relevant stakeholders to support innovation activities





LinkedIn Overview



01/03/2024 - 10/03/2025



Total Followers
654



Page Views
1,949




Impressions
68,790




Reactions
2,432



Posts Published
101





IS2H4C EU Project
Services for Renewable Energy
Sustainable Circular Economy Transition: From Industrial Symbiosis to Hubs for Circularity

Follow



is2h4c-project.eu



01/09/2024 - 10/03/2025



New Users

1400



Views

3600



Sessions

2500

Newsletter



1st Edition has published



Subscribe to receive our biannual newsletter through our webpage!

is2h4c-project.eu



Dear Readers,

Welcome to the biannual newsletter of the IS2H4C project! Since our kickoff, we've made remarkable progress in advancing industrial symbiosis and sustainability across Europe. Join us as we recap the key milestones and events that have shaped our journey over the past months.







Past Events

-  **5th Symposium on Circular Economy and Sustainability**
June 17-19, 2024 | Chania, Greece
-  **German Hub Meeting**
November 18–19, 2024 | Germany
-  **2nd European Process Industry Conference (A.SPIRE)**
October 25, 2024 | Brussels, Belgium
-  **Basque Hydrogen Corridor Meeting**
October 11, 2024 | Basque Country, Spain
-  **European Summit of Industrial Biotechnology (ESIB)**
November 12-14 , 2024 | Graz, Austria
-  **Mobile World Congress 2025**
March 3-6, 2025 | Barcelona Spain

Upcoming Events



-  **Hubs for Circularity Clustering Webinar Series**
March-May, 2025 | Online
-  **6th Symposium on Circular Economy and Sustainability**
June 18-20, 2025 | Alexandroupolis, Greece





Consortium Meetings



Kickoff Meeting, Enschede
(February 2024)



2nd GA Meeting, Bilbao
(September 2024)



3rd GA Meeting, Istanbul
(February 2025)





Industrial Symbiosis² Hubs 4 Circularity

UNIVERSITY
OF TWENTE.



Cluster Energía
BASQUE ENERGY CLUSTER



tecnal:a
MEMBER OF BASQUE RESEARCH
& TECHNOLOGY ALLIANCE



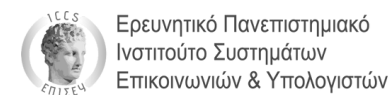
ZLC



Crowdhelix
COLLABORATION INTELLIGENCE



Arçelik





Thank you



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